### THE NATIONAL ANTI-CORRUPTION STRATEGY (2017 - 2021) ACTION PLAN

VISION: A Nigeria free of corruption for sustainable human development

MISSION: To provide a holistic National Anti-Corruption Strategy for all sectors and stakeholders in the fight against corruption

Implementation will be phased into 3 levels

Level 1 Strengthening the Legal and Institutional Framework Designed to Prevent and Combat Corruption

Level 2 Mainstreaming Anti-Corruption Principles into Governance and Service Delivery

Level 3 Mainstreaming Anti-Corruption Principles into Sub-National Public Administration

**Timeline** Short Term (0-3months) Medium Term (3months-1year) Long Term (1-4years)

### **Technical Objectives of the Pillars**

| I   | - Prevention                                   |
|-----|--|
| II  | - Public Engagement                            |
| III | - Ethical Re-orientation                       |
| IV  | - Enforcement & Sanctions                      |
| V   | - Recovery and Management of Proceeds of Crime |

### V EACH AGENCY SHOULD DRAW UP ITS ACTION PLAN

GUIDE TO THE NUMBERING: THERE ARE 4 OR 5 NUMBERS IN THE BOXES

- · First digit indicates the Technical Objective
- Second digit –indicates the Level
- · Third digit-indicates the Headings of the Level
- Fourth or/and Fifth digit(s)-indicate(s) the point(s)



#### **ACKNOWLEDGEMENTS**

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b) Bunmi Naiyeju-Adelaiye (Member, Technical Committee on the Implementation of the National Anti-Corruption Strategy);

c) Fatima Pam (Member, Technical Committee on the Implementation of the National Anti-Corruption Strategy);

d) Chisom Aghadinuno (Technical Committee, National Anti-Corruption Strategy Secretariat);

e) Mr. Danladi Plang (National Programme Manager EU-RoLAC);

f) Mr. Emmanuel Uche (Anti-Corruption Component Manager, EU-RoLAC); and

g) Dr. MaryIsabella Ada Chidi-Igbokwe (EU-RoLAC Consultant on National Anti-Corruption Strategy).

#### **Abubakar Malami**

Honourable Attorney-General of the Federation And Minister of Justice



## **LIST OF ACRONYMS**

| 1.<br>2. | AC<br>ACAs | - | Anti-Corruption Anti-Corruption Agencies                 |
|----------|------------|---|--|
| 3.       | ACJA       | _ | Administration of Criminal Justice Act                   |
| 4.       | ACJL       | - | Administration of Criminal Justice Law                   |
| 5.       | ACTUs      | - | Anti-Corruption & Transparency Monitoring Units          |
| 6.       | AFF        | - | Anti- Corruption Funding Framework                       |
| 7.       | AGF        | _ | Attorney-General of the Federation                       |
| 8.       | AMA        | - | Asset Management Agency                                  |
| 9.       | APER       | - | Annual Performance Evaluation Report                     |
| 10.      | ARMU       | - | Asset Recovery and Management Unit                       |
| 11.      | BPP        | - | Bureau of Public Procurement                             |
| 12.      | BPSR       | - | Bureau of Public Service Reforms                         |
| 13.      | CAC        | - | Corporate Affairs Commission                             |
| 14.      | CAN        | - | Christian Association of Nigeria                         |
| 15.      | CBN        | - | Central Bank on Nigeria                                  |
| 16.      | CBOs       | - | Community Based Organisations                            |
| 17.      | CCB        | - | Code of Conduct Bureau                                   |
| 18.      | CRAs       | - | Corruption Risk Assessments                              |
| 19.      | CSO        | - | Civil Society Organisation                               |
| 20.      | DPR        | - | Department of Petroleum Resources                        |
| 21.      | EFCC       | - | Economic & Financial Crimes Commission                   |
| 22.      | EITI       | - | Extractive Industry Transparency Initiative              |
| 23.      | FBOs       | - | Faith Based Organisations                                |
| 24.      | FIRS       | - | Federal Inland Revenue Service                           |
| 25.      | FME        | - | Federal Ministry of Education                            |
| 26.      | FMF        | - | Federal Ministry of Finance                              |
| 27.      | FMH        | - | Federal Ministry of Health                               |
| 28.      | FMIC       | - | Federal Ministry of Information and Culture              |
| 29.      | FMoJ       | - | Federal Ministry of Justice                              |
| 30.      | FOI        | - | Freedom of Information                                   |
| 31.      | FMST       | 4 | Federal Ministry of Science and Technology               |
| 32.      | FMWASD     | - | Federal Ministry of Women Affairs and Social Development |
| 33.      | FMYDS      | - | Federal Ministry of Youth Development and Spor           |
|          |            |   |  |



# **LIST OF ACRONYMS**

| 34. | FRC    | - | Fiscal Responsibility Commission                                  |
|-----|--------|---|---|
| 35. | HOS    | - | Head of Service   |
| 36. | IATT   | _ | Inter-Agency Task Team  |
| 37. | ICPC   | _ | Independent Corrupt Practices & Other Related Offences Commission |
| 38. | ICT    | _ | Information and Communication Technology                          |
| 39. | INEC   | _ | Independence National Electoral Commission                        |
| 40. | LEAs   | _ | Law Enforcement Agencies  |
| 41. | LGAs   | - | Local Government Area(s)  |
| 42. | MBNP   | - | Ministry of Budget and National Planning                          |
| 43. | MDAs   | - | Ministries, Departments and Agencies                              |
| 44. | M&E    | - | Monitoring and Evaluation   |
| 45. | MFA    | _ | Ministry of Foreign Affairs                                       |
| 46. | MLA    | _ | Mutual Legal Assistance   |
| 47. | MOJ    | _ | Ministry of Justice   |
| 48. | NACS   | - | National Anti-Corruption Strategy                                 |
| 49. | NAPTIP | - | National Agency for Prohibition of Trafficking In Person          |
| 50. | NASS   | - | National Assembly   |
| 51. | NBA    | - | Nigeria Bar Association   |
| 52. | NBTE   | - | National Board for Technical Education                            |
| 53. | NCC    | - | Nigerian Communication Commission                                 |
| 54. | NCCE   | - | National Commission for Colleges of Education                     |
| 55. | NCS    | - | Nigeria Customs Service   |
| 56. | NCTRN  | - | National Council for Traditional Rulers in Nigeria                |
| 57. | NDLEA  | - | National Drug Law Enforcement Agency                              |
| 58. | NEITI  | - | Nigeria Extractive Industries Transparency Initiative             |
| 59. | NERDC  | - | Nigerian Educational Research and Development                     |
| 60. | NFIU   | - | Nigeria Financial Intelligence Unit                               |
| 61. | NFIA   | - | National Financial Intelligence Agency Bill                       |
| 62. | NGE    | - | Nigerian Guild of Editors   |
| 63. | NIA    | - | Nigeria Intelligence Agency                                       |
| 64. | NILDS  | - | National Institute for Legislative and Democratic Studies         |
| 65. | NIM    | - | National Institute Management                                     |
|     |        |   | took proving about thook to yourse ended                          |



# LIST OF ACRONYMS

| CC  | NITOCC   |        | N.C. IT W. C. D. W  |
|-----|----------|--------|---|
| 66. | NIPSS    | -      | National Institute for Policy and Strategic Studies         |
| 67. | NJC      | -      | National Judicial Council                                   |
| 68. | NJI      | -      | National Judicial Institute                                 |
| 69. | NNPC     | -      | Nigeria National Petroleum Coperation                       |
| 70. | NLRC     | -      | Nigeria Law Reform Commission                               |
| 71. | NMA      | -      | Nigeria Maritime Authority                                  |
| 72. | NOA      | -      | National Orientation Agency                                 |
| 73. | NPF      | -      | Nigeria Police Force  |
| 74. | NPS      | -      | Nigerian Prisons Service                                    |
| 75. | NTI      | -000   | National Teachers Institute                                 |
| 76. | NSA      | -      | National Security Adviser                                   |
| 77. | NSCIA    | -      | Nigeria Supreme Council for Islamic Affairs                 |
| 78. | NUC      | -      | Nigeria University Commission                               |
| 79. | NUT      | _      | National Union of Teachers                                  |
| 80. | NYSC     | (4000) | National Youth Service Corps                                |
| 81. | OAuGF    | -      | Office of the Auditor-General of the Federation             |
| 82. | OHCSF    |        | Office of the Head of Civil Service of the Federation       |
| 83. | OGP      | -      | Open Government Partnership                                 |
| 84. | OSGF     | -      | Office of the Secretary to the Government of the Federation |
| 85. | PCC      |        | Public Complaints Commission                                |
| 86. | POC      | _      | Proceeds of Crime Bill                                      |
| 87. | PPA      | -      | Public Procurement Act                                      |
| 88. | RA       | -      | Regulatory Agency   |
| 89. | SCUML    | _      | Special Control Unit Against Money Laundering               |
| 90. | SDGs     | _      | Sustainable Development Goals                               |
| 91. | SERVICOM | -      | Service Compact Agreement                                   |
| 92. | SMI      | _      | State Ministry of Information                               |
| 93. | SSG      | _      | Secretary to the State Government                           |
| 94. | TC-NACS  | _      | Technical Committee on National Anti-Corruption Strategy    |
| 95. | TUGAR    |        | Technical Unit on Governance & Anti-Corruption Reforms      |
| 96. | UBEB     | _      | Universal Basic Educational Board                           |
| 97. | UBEC     | _      | Universal Basic Educational Commission                      |
| 98. | WPA      | _      | Witness Protection Act                                      |
| 99. | WBP      |        | Whistle Blower Policy                                       |
| 55. | 1101     |        | WITISHE DIOWET FUTILY                                       |



### **TECHNICAL OBJECTIVE 1 - PREVENTION**

| Strategic<br>Goal   | Objective   | Strategy  | Key Activities  | Implementing Agency  | Timeline                                   | Required Resources  |
|---|---|---|---|--|--|---|
| Level 1 - Stre  | engthening the I  | egal and insti  | tutional framework designed to prevent a  | nd combat corru  | ption                                      |   |
| 1.1.1.1 Improved legal and institutional framework for prevention of corruption | 1.1.2.1 To maintain relevance of Anti-Corruption legal tools in response to emerging corruption | 1.1.3.1<br>Ensure the<br>amendments<br>or passing of<br>new<br>legislations   | 1.1.4.1.1 Passage of relevant Anti-Corruption Bills: POC, Access to Public Officers' Asset Declarations, Asset Management Bills, Civil Assets Forfeiture Bill, Special Crimes Courts Bill, Audit Bills, Criminal Reforms Bill, Whistleblowers & Witness Protection Bills, Police & Prisons Reform Bill etc. | 1.1.5.1 FMOJ,<br>NASS, CSOs,<br>Executive,<br>MDAs, Media.   | <b>1.1.6.1</b> Ongoing                     | Approved Annual budget of implementing agency and supported by Development Partners   |
|   | challenges  |   | <b>1.1.4.1.2</b> Relevant Committees of NASS to expedite consideration and passage of these bills.  | met line for   | Ongoing                                    | TM 21   |
|   |   |   | <b>1.1.4.1.3</b> FMOJ Legal Drafting Committee to facilitate enactment or amendment of targeted Anti-corruption legislations when   |  | Ongoing                                    | DUM BT  |
|   |   |   | necessary. <b>1.1.4.1.4</b> Relevant MDAs, CSOs & Media to  |  | Ongoing                                    | BO. NYSC  |
|   |   |   | increase advocacy and awareness on the passage of these laws. <b>1.1.4.1.5</b> Implementation of the laws.  |  | Ongoing                                    | 900   |
|   | <b>1.1.2.2</b> To build the capacities of ACAs, LEAs and other relevant agencies                | Equip ACAs,<br>LEAs and<br>other<br>relevant<br>agencies<br>with<br>necessary | 1.1.4.2.1 ACAs & LEAs to advocate for increased budget support from NASS. 1.1.4.2.2 ACAs & LEAs to request development partners for skills and equipment support. 1.1.4.2.3 Reinforce the relevant technical capacities of ACAs, LEAs and other relevant Agencies' Training Institutes.                     | 1.1.5.2 ACAs,<br>LEAs, and other<br>relevant<br>Agencies'<br>Training<br>Institutions  | 1.1.6.2<br>Ongoing<br>Ongoing<br>July 2018 | 1.1.7.2 Approved budget of the implementing agency supported by Development Partners. |
|   |   | resources<br>and skills to<br>prevent and<br>combat<br>corruption             | 1.1.4.2.4 ACAs and LEAs to align/develop strategic plans 2018 – 2021 in line with NACS 2017 -2021 Action Plan. 1.1.4.2.5 ACAs & LEAs to conduct a capacity needs assessment of their staff. 1.1.4.2.6 Based on the identified needs,  | Carries and Control of the Control o | August<br>2018, then<br>Annually           | 91. SERVAC<br>92. SMI<br>93. SSS<br>94. TC NAC<br>95. TUGAR                           |
|   |   |   | design & continuously train to build the capacity of their staff to be better positioned to combat corruption   | Universitudus<br>Universit Besi<br>Volness Proto   |  |   |

| Strategic<br>Goal | Objective   | Strategy  | Key Activities                           | Implementing<br>Agency  | Timeline  | Required Resources   |
|-------------------|---|---|--|---|---|--|
|                   | thousing the  | logal and instit  | cutional framework designed to prevent a | nd combat corru   | ption   |  |
| Level 1 - St      | 1.1.2.3 To enhance the efficiency and synergy of ACAs & LEAs. | 1.1.3.3 Strengthening coordination and cooperation of ACAs & LEAs | 1.1.4.3.1 Establishment of Joint Anti-   | 1.1.5.3 IATT, FMOJ (Citizen's Right), Justice Sector Institutions, NCC, NIA, NPA, CSOs, Nigeria Maritime Authority, Private Sector. | 1.1.6.3<br>October<br>2018<br>October<br>2018<br>December<br>2018 | 1.1.7.3 Approved budget of the implementing agency supported by Development Partners |

 $<sup>^{\</sup>rm 1}\,{\rm See}$  page 28 of National Action Plan of the Open Government Partnership



| Strategic<br>Goal  | Objective   | Strategy   | Key Activities   | Implementing Agency   | Timeline  | Required Resources  |
|--|---|--|--|---|---|---|
| Level 2: Ma  | instreaming Ant   | i-Corruption I   | Principles into Governance and Service De  | livery  |   |   |
| 1.2.1.1 Safeguarding integrity in the election process                 | 1.2.2.1 To increase the level of political accountability   | 1.2.3.1 Ensure that Political parties comply with the provisions of the Electoral Act. | <ul> <li>1.2.4.1.1 Annual open declaration of assets by political parties.<sup>2</sup></li> <li>1.2.4.1.2 Ensure that Political Parties and intending office holders comply with the provisions of the Tax Laws.</li> <li>1.2.4.1.3 Increasing the transparency of political parties financing through annual review of political activities.</li> </ul> | 1.2.5.1 INEC,<br>Political Parties,<br>FIRS, CSOs,<br>Media, SGF  | 1.2.6.1 Annually Ongoing Annually                           | 1.2.7.1 Approved budget of the implementing agency supported by Development Partners. |
|  |   |  | <b>1.2.4.1.4</b> Post-election reports including recommendations, observations etc. to be published.   |   | One month<br>after<br>Elections                             |   |
|  |   |  | <ul> <li>1.2.4.1.5 Ethics and Integrity training for electoral officers &amp; members of Political parties.</li> <li>1.2.4.1.6 INEC to partner with CSOs and Media to intensify voter education on the election process</li> </ul>   |   | Annually  |   |
| <b>1.2.1.2</b> Addressing Public Institutions Specific vulnerabilities | 1.2.2.2 To reduce MDAs corruption vulnerabilities by systematic implementation of preventative measures | 1.2.3.2 Periodic review of MDAs systems to ensure compliance with the                  | 1.2.4.2.1 Regulatory Agencies (FMF, Min of Interior, NUC, FME, FMH, NJC, NCCE, NBTE) do a mapping of areas prone to corruption in the MDAs under their supervision 1.2.4.2.2 Conduct CRAs and System studies of these MDAs. 1.2.4.2.3 Based on the assessments, design an integrity plan for each of the institutions                                    | 1.2.5.2 OHCSF,<br>ICPC and MDAS,<br>FMF, Ministry of<br>Interior, NUC,<br>FME, FMH, NJC,<br>NCCE, NBTE,<br>BPSR, FIRS,<br>SERVICOM. | 1.2.6.2<br>July 2018<br>October<br>2018<br>November<br>2018 | 1.2.7.3 Approved budget of the implementing agency supported by Development Partners. |

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| Strategic<br>Goal | Objective  | Strategy  | Key Activities  | Implementing<br>Agency                       | Timeline  | Required Resources   |
|-------------------|--|---|---|--|---|--|
|                   | instreaming An                                       | ti-Corruption P   | rinciples into Governance and Service Del   | ivery  |   |  |
| Level Z. Pil      |  | principles of good governance   | <b>1.2.4.2.4</b> Request these MDAs to develop and implement clear service processes and Standard Operating Procedures.   |  | December<br>2018  |  |
|                   |  |   | <b>1.2.4.2.5</b> Full implementation of ICPC's MDAs Ethics and Compliance Scorecard and a publication of the results.   |  | Annually  |  |
|                   |  |   | <b>1.2.4.2.6</b> FIRS to improve the database statistics, records and reports of persons, organization, proceeds, properties, documents or other items or assets relating to the Tax Administration.  |  | September 2018  |  |
|                   |  |   | <b>1.2.4.2.7</b> FIRS to ensure full implementation of Tax Payer Identification Number to every taxable persons in Nigeria in collaboration of State Boards of Internal Revenue and Local Government Councils.                                |  | September<br>2018   |  |
|                   | 1.2.2.3 To Institutionalize online asset declaration | 1.2.3.3 Deploy the online asset declaration and management systems of CCB | <ul> <li>1.2.4.3.1 Complete software portal.</li> <li>1.2.4.3.2 Procure equipment for a document management system.</li> <li>1.2.4.3.3 Upgrade the hardware. asset declaration</li> <li>1.2.4.3.4 Sensitize stakeholders on online</li> </ul> | 1.2.5.3 CCB,<br>FIRS, All Public<br>Servants | 1.2.6.3<br>September<br>2018<br>September<br>2018<br>July 2018-<br>2019<br>July 2018- | 1.2.7.4 Approved budget of the implementing agency supported by Development Partners |
|                   |  |   | <b>1.2.4.3.5</b> Full implementation of the online assets declaration.  | 4 2 2 E 2                                    | Ongoing   |  |

| Strategic<br>Goal   | Objective   | Strategy  | Key Activities  | Implementing<br>Agency                                    | Timeline  | Required Resources  |
|---|---|---|---|---|---|---|
| Level 2: Ma   | ainstreaming Ant  | i-Corruption I  | Principles into Governance and Service De   | livery  |   |   |
|   |   |   | <ul><li>1.2.4.3.6 Capacity training for CCB staff on the use of the online portal.</li><li>1.2.4.3.7 FIRS to deploy tax online asset and income declaration and management system.</li></ul>  |   | October<br>2018<br>October<br>2018  |   |
|   | 1.2.2.4 Increasing Institutional transparency by increasing the availability of public data made available by public institutions | 1.2.3.4 Full implementati on of and compliance with Freedom of Information Act (FOI)              | <ul> <li>1.2.4.4.1 FMOJ to conduct assessment survey on FOI implementation and compliance level.</li> <li>1.2.4.4.2 Capacity building for MDAs and CSOs on increased use and compliance.</li> <li>1.2.4.4.3 Sensitize stakeholders on the FOI Act.</li> </ul>   | 1.2.5.4 FMOJ,<br>MDAs, CSOs                               | 1.2.6.4<br>June 2018<br>October<br>2018<br>Ongoing                          | 1.2.7.4 Approved budget of the implementing agency supported by Development Partners  |
| · hu regrand  - hu regrand  - yel karason  - sourie + has  - sourie + has | 1.2.2.5 To increase the oversight functions of the ACTUs  | 1.2.3.5 Strengthen the existing ACTUs and establishmen t of ACTUs in MDAs where they do not exist | 1.2.4.5.1 Strengthen partnership between ICPC and OHCSF towards increased oversight of ACTUs on MDAs. 1.2.4.5.2 Introduction of the Anti-Corruption Monitoring Officer Professional Cadre in the Public Service/MDAs. 1.2.4.5.3 Development of a certification process for the ACTUs. 1.2.4.5.4 ICPC to ensure full implementation of the ACTU effectiveness Index and ACTU Reporting Template. 1.2.4.5.5 Train ACTUs on the implementation of the NACS. 1.2.4.5.6 Train ACTUs to double as procurement oversight mechanisms in MDAs. | 1.2.5.5<br>OHCSF, BPSR,<br>ICPC, MDAs, TC-<br>NACS, ACTUS | 1.2.6.5<br>Ongoing<br>April 2019<br>April 2019<br>October 2018<br>July 2018 | 1.2.7.5 Approved budget of the implementing agency supported by Development Partners. |

| Strategic<br>Goal             | Objective                               | Strategy  | Key Activities  | Implementing<br>Agency  | Timeline   | Required Resources   |
|-------------------------------|---|---|---|---|--|--|
|                               | ainstreaming An                         | ti-Corruption F                                       | Principles into Governance and Service Deli   | ivery   |  |  |
|                               | 1.2.2.6 To operationalize the NACS      | 1.2.3.6 Activation of the implementati on of the NACS | <ul> <li>1.2.4.6.1 Establishment of an implementing body and oversight bodies.</li> <li>1.2.4.6.2 Development of effective tools for implementation</li> <li>1.2.4.6.3 Training on M&amp;E for M&amp;E committee.</li> <li>1.2.4.6.4 Capacity training for TC-NACS.</li> <li>1.2.4.6.5 Public presentation of NACS at the Federal and the six (6) Geopolitical zones and continued sensitization on the strategy.</li> <li>1.2.4.6.6 Development of a NACS Website</li> <li>1.2.4.6.7 Train ACTU's officers to double as</li> </ul> | 1.2.5.6<br>FMOJ, NACS<br>IMC, TC-NACS,<br>ACTUS, Relevant<br>Agencies, Non-<br>State Actors | 1.2.6.6 March 2018 April 2018 May 2018 April–May 2018 April- May 2018 May 2018 | 1.2.7.6 Approved budget of the implementing agency supported by Development Partners |
|                               | an and                                  |   | MDAs' NACS committee.  1.2.4.6.8 Conduction of annual NACS Forum.  1.2.4.6.9 Submission of NACS implementation costs by Implementing  |   | July- August<br>2018<br>November,<br>Every Year<br>May 2018                    |  |
|                               | 12277                                   | 1.2.3.7   | Agencies.  1.2.4.6.10 TC-NACS to collate resource requirements and make presentation to AGF & IMC for onward presentation to FEC for ratification.  1.2.4.7.1 Conduct capacity needs  | 1.2.5.7   | May 2018   | 1.2.7.7  |
| 1.2.1.3<br>Transparent<br>and | 1.2.2.7 To<br>Strengthen<br>procurement | Provide adequate                                      | assessment for BPP staff and BPP training centres to identify possible areas for capacity building.   | BPP, OAuGF  | July 2018  | Approved budget of the implementing  |



|             | nstreaming Ar<br>processes | support to procurement | Principles into Governance and Service Deli<br>1.2.4.7.2 Conduct capacity training for  | ivery   |   |   |
|-------------|----------------------------|------------------------|---|---|---|---|
| Accountable |                            | support to             |   |   |   |   |
|             |                            | system reform          | OAuGF staff on implementation of procurement systems including e-procurement.  1.2.4.7.3 Capacity building to contractors and procurement monitors.  1.2.4.7.4 Development or full implementation of e-procurement system.  1.2.4.7.5 Development of Procurement Performance Measurement System to improve oversight throughout the procurement cycle.  1.2.4.7.6 Establishment of mechanisms for Monitoring and Evaluation of adherence to the provisions of the Public Procurement Act 2017.  1.2.4.7.7 Full implementation of Open contracting and adoption of open contracting data standards in the public sector. <sup>3</sup> 1.2.4.7.8 Development of Citizens' tool for the National open contracting portal as well as a contracts field verification tool for national verifiers.  1.2.4.7.9 Establishment of a National Contractors verification team and a |   | August 2018 October 2018 July 2018 July 2018 May 2018-July 2019 July 2018 October | agency supported by Development Partners. |
|             |                            |                        | verification database. <b>1.2.4.7.10</b> Development of National product specifications and classification scheme.  | 100 A | 2018<br>July 2018   |   |



| Strategic<br>Goal | Objective  | Strategy   | Key Activities   | Implementing<br>Agency  | Timeline                                  | Required Resources  |
|-------------------|--|--|--|---|---|---|
| Joan              |  | Comuntion D  | rinciples into Governance and Service Deli   | very  |   |   |
| Level 2: M        |  |  | 1 2 4 9 1 Ministry of Budget and National  | 1.2.5.8   | 1.2.6.8                                   | 1.2.7.8   |
|                   | Enhancing transparency and accountability in budget management | Ensure more effective citizen's participation across the entire budget cycle | Planning (MBNP) to advocate for Public hearings organized by the NASS on the budget.  1.2.4.8.2 Training on budget design and management for NASS to strengthen their oversight functions.  1.2.4.8.3 Strengthen auditing of public institutions and ensuring that audit reports are produced on time.  1.2.4.8.4 OAuGF to ensure follow up of audit reports with MDAs.  1.2.4.8.5 Strengthen relationship of OAuGF and NASS in implementation of Auditor- | MBNP, FMF,<br>Auditor- General<br>of the<br>Federation,<br>NASS relevant<br>committees,<br>CSOs, Fiscal<br>Responsibility<br>Commission | Ongoing Annually Annually Ongoing Ongoing | Approved budget of the implementing agency supported by Development Partners.         |
|                   |  |  | General of the Federation report. <b>1.2.4.8.6</b> Full implementation of the Fiscal Responsibility Act 2007.  | 1.2.5.9   | Ongoing <b>1.2.6.9</b>                    | 1.2.7.9   |
|                   | 1.2.2.9 To Increase the use of ICT in service delivery         | 1.2.3.9 Adopt a technology-based service delivery to enhance                 | <ul> <li>1.2.4.9.1 Development and enforcement of a National ICT Policy.</li> <li>1.2.4.9.2 Relevant MDAs to acquire ICT tools and equipment.</li> <li>1.2.4.9.3 ICT training programs.</li> </ul>   | MDAS, FMC,<br>NITDA, PSIN,<br>NIGCOMSAT<br>and NCC.   | October<br>2018<br>April 2019<br>May 2019 | Approved budget of<br>the implementing<br>agency supported by<br>Development Partners |
| 5                 |  | transparency<br>and<br>accountability  | <b>1.2.4.9.4</b> Development and implementation of e-complaint mechanism in all MDAs.  |   | June 2018                                 | 1 2 7 10 Ammond   |
|                   | 1.2.2.10 To enhance transparency                               | 1.2.3.10<br>Full<br>compliance   | <b>1.2.4.10.1</b> NEITI to ensure public disclosure of revenue, payments and receipts in the extractive Industry.  | 1.2.5.10 NEITI,<br>CAC, FMF,<br>NNPC, DPR,  | Ongoing<br>November                       | <b>1.2.7.10</b> Approved budget of the implementing agency                            |



| Strategic<br>Goal   | Objective                                      | Strategy   | Key Activities  | Implementing Agency   | Timeline  | Required Resources   |
|---|--|--|---|---|---|--|
| Level 3: Ma   | instreaming Anti                               | -Corruption Pi   | rinciples into Sub-National Public Administ   | tration   |   |  |
|   | and accountability in the extractive industry. | with the<br>Global<br>principles of<br>the<br>Extractive<br>Industry<br>Transparency<br>Initiative | <ul> <li>1.2.4.10.2 Collaboration with CAC to develop a register of Beneficial Ownership in the Extractive Industry.</li> <li>1.2.4.10.3 Development of a mechanism to ensure transparency in Commodity Trading in the Extractive Industry</li> <li>1.2.4.10.4 Implementation of Open Data Policy on information access and use of extractive revenue funds.</li> <li>1.2.4.10.5 Partner with the Federal Ministry of Finance to establish due process to ensure transparency in fiscal allocation and statutory disbursement and utilization of extractive revenue funds.</li> </ul> | CSOs, MEDIA.  | 2018<br>November<br>2018<br>Ongoing<br>December<br>2018 | supported by<br>Development Partners   |
| Level 3: Ma<br>1.3.1.1<br>Scaling down<br>the Federal<br>initiatives to<br>the sub-<br>National<br>levels | <b>1.3.2.1</b> To                              | i-Corruption P  1.3.3.1 Replicate the National Framework   | 1.3.4.1.1 Establishment of Anti-Corruption Bureau at all levels of government. 1.3.4.1.2 Passage of Anti-Corruption laws modeled after the Federal Laws or adoption of Federal laws: FOIA, Whistle-Blower Policy and Witness Protection Bill etc. 1.3.4.1.3 Establishment of ACTUs in state MDAs & LGA.   | 1.3.5.1 State Governments, State House of Assembly, State Ministry of Justice, Local Government Chairmen, ICPC, State MDAs, Office of the Heads of Civil Service of the | 1.3.6.1 Ongoing Ongoing Ongoing                         | 1.3.7.1 Approved budget of the implementing agency supported by Development Partners |
| 100   | 1.3.2.2  | 1.3.3.2  | 1.3.4.2.1 Conduction of CRAs and System   | States.  1.3.5.2 State  | 1.3.6.2   | 1.3.7.2  |



| Strategic<br>Goal | Objective                                  | Strategy  | Key Activities  | Implementing<br>Agency  | Timeline                         | Required Resources  |
|-------------------|--|---|---|---|----------------------------------|---|
| Level 3: Ma       | instreaming Anti                           | -Corruption P   | rinciples into Sub-National Public Adminis  | stration  |                                  |   |
|                   | decentralization<br>with<br>accountability | of Corruption<br>Risk<br>Assessments<br>at the state<br>and Local<br>Government | Integrity Plan.   | Office of the<br>Heads of Civil<br>Service of the<br>States., Local<br>Government<br>chairmen,<br>Secretariat, TC-<br>NACS, ICPC,<br>Media and CSOs | Annually Ongoing Ongoing Ongoing | implementing agency<br>supported by<br>Development Partners |
|                   |  |   | <b>1.3.4.2.6</b> CSOs to monitor and track budget implementation and submit report to ICPC. |   | Annually                         |   |
|                   |  |   | 1.3.4.5.7 Adoption of the NACs.   |   | Ongoing                          |   |

### TECHNICAL OBJECTIVE 2 - PUBLIC ENGAGEMENT

| Strategic<br>Goal  | Objective  | Strategy   | Key Activities   | Implementing Agency  | Timeline  | Required Resources   |
|--|--|--|--|--|---|--|
| Level 1: Stre  | nathenina the L  | egal and Inst  | titutional Framework for Public Engagemen  | nt   |   |  |
| 2.1.1.1<br>Fully<br>capacitated<br>Public<br>Engagement<br>Oversight<br>bodies | 2.1.2.1 To improve the efficiency and effectiveness of PCC, FMIC, NOA, CCB and NHRC. | 2.1.3.1 Equip PCC, FMIC, CCB, NHRC and, NOA with necessary resources and skills. | <ul> <li>2.1.4.1.1 Review and amend PCC Act, FMIC, CCB, NHRC and NOA Establishment Act to make them relevant to emerging challenges.</li> <li>2.1.4.1.2 Conduct system studies of the PCC, FMIC, CCB, NHRC and NOA to find out the root causes of under-performance.</li> <li>2.1.4.1.3 Conduct a needs analysis of these agencies.</li> <li>2.1.4.1.4 Based on the assessment, close</li> </ul> | 2.1.5.1 PCC,<br>FMIC, ICPC,<br>NASS, NOA,<br>CSOs, CCB and<br>NHRC | 2.1.6.1<br>July 2018<br>October<br>2018<br>July 2018<br>October<br>2018 | <b>2.1.7.1</b> Approved budget of the implementing agency supported by Development Partners. |



| Strategic<br>Goal   | Objective   | Strategy   | Key Activities  | Implementing Agency  | Timeline   | Required Resources  |
|---|---|--|---|--|--|---|
| Level 1: Stre   | ngthening the L   | egal and Inst  | itutional Framework for Public Engagemer  | nt   |  | 1   |
|   |   |  | the identified gaps. <b>2.1.4.1.5</b> Design and implement capacity development training.   |  | October<br>2018,<br>thereafter<br>annually                         |   |
|   |   |  | <b>2.1.4.1.6</b> PCC to increase awareness of the existence of its Multilingual Call Centre.  |  | Ongoing  |   |
| Level 2: Mair   | nstreaming Anti-  | -Corruption P  | rinciples into Governance and Service Deli  | very   |  |   |
| 2.2.1.1 Improved Public Awareness of corruption and its implication | 2.2.2.1 To sensitize the entire nation about corruption and its implication | 2.2.3.1 Formulate Anti- Corruption initiatives in Primary, Secondary | <ul> <li>2.2.4.1.1. Establish Anti-Corruption clubs from Primary school level to the tertiary level and NYSC.</li> <li>2.2.4.1.2 Hold Teachers/Lecturers' Anti-Corruption workshops.</li> </ul>   | 2.2.5.1 FME,<br>ACAS, NUC,<br>NBTE, NCCE,<br>NUT,<br>NYSC, NTI, NJI,<br>CSOS, UBEC and<br>NERDC. | 2.2.6.1<br>October<br>2018<br>September,<br>thereafter<br>Annually | 2.2.7.1 Approved budget of the implementing agency supported by Development Partners. |
|   |   | schools and<br>Tertiary<br>Institutions                              | 2.2.4.1.3 Introduction of Anti-corruption themes and courses in social studies in Primary and Secondary Schools and General studies at the Tertiary levels respectively.  2.2.4.1.4 Hold pupils/students' competition   |  | January<br>2019<br>Annually  |   |
|   | 2.2.2.2 To<br>sensitize public<br>servants on<br>corruption<br>issues       | 2.2.3.2 Develop an Anti- Corruption training curricula for MDAs      | about Anti-corruption issues.  2.2.4.2.1 Ensuring the participation of Civil Servants at periodic training on corruption issues and code of conduct.  2.2.4.2.2 Incorporating or strengthening modules on corruption studies in formal management development programs for Civil/Public Servants. | 2.2.5.2 OHCSF,<br>BPSR, ACTUs,<br>NIPSS, NIM,<br>NILDS and PSIN                                  | 2.2.6.2<br>Quarterly<br>October<br>2018                            | 2.2.7.2 Approved budget of the implementing agency supported by Development Partners. |



| Strategic<br>Goal   | Objective   | Strategy  | Key Activities  | Implementing Agency   | Timeline  | Required Resources  |
|---|---|---|---|---|---|---|
| Level 2: Main   | streaming Anti  | Corruption Pr   | inciples into Governance and Service Deli   | very  |   |   |
| <b>2.2.1.1</b> Improved communication channels  | 2.2.2.3 To increase access to information and reporting channels                      | 2.2.3.3 Establish or improve Information, Education, and communicati  | <ul> <li>2.2.4.1.1 Development of IEC materials on existing laws and institutions against corruption.</li> <li>2.2.4.1.2 Creation of a safe reporting and feedback mechanisms in all ACAs, MDAs and LEAs.</li> </ul>  | 2.2.5.1<br>ACAS, LEAS,<br>MDAS, NOA,<br>FMIC, NCC,<br>OHCSF, BPSR,<br>ACTUS   | 2.2.6.1<br>October,<br>2018<br>July 2018                              | <b>2.2.7.1</b> Approved budget of the implementing agency.                            |
|   |   | on (IEC)<br>strategy  | <b>2.2.4.1.3</b> Establishment of an accessible open source database for MDAs reports   |   | July 2018   |   |
| Level 3: Mair<br>2.3.1.1<br>Improved<br>Public<br>awareness of<br>corruption<br>and its<br>implications | 2.3.2.1 To create awareness about corruption at the State and Local government levels | Corruption Programme 2.3.3.1  Replicate the initiatives at the Federal in the State and the Local governments | 2.3.4.1.1 Develop school curricula at all levels of education to accommodate corruption related issues.  2.3.4.1.2 Implementing a training program on ethics and corruption issues for the teachers and lecturers of state owned schools as well as the private owned | 2.3.5.1 FME,<br>State school<br>Board, UBEB,<br>NUT, NTI, State<br>HOS, State<br>Ministry of<br>Information<br>(SMI), SSG,<br>State MDAs, | 2.3.6.1<br>April 2019<br>September<br>2018,<br>thereafter<br>annually | 2.3.7.1 Approved budget of the implementing agency supported by Development Partners. |
|   |   |   | institutions/schools.  2.3.4.1.3 Conducting extensive Anti-Corruption education for staff of all State MDAs and the private sector.   | CSOs, Media<br>and Private<br>Sector.   | October<br>2018,<br>thereafter<br>annually                            |   |
|   |   |   | <b>2.3.4.1.4</b> Creation of safe reporting and feedback mechanisms in all State MDAs.  |   | October<br>2018   |   |



| Strategic<br>Goal | Objective  | Strategy  | Key Activities   | Implementing Agency  | Timeline   | Required Resources  |
|-------------------|--|---|--|--|--|---|
| Level 3: Ma       | instreaming Anti   | -Corruption P   | rinciples into Sub-National Administration   |  |  |   |
|                   | Z.3.2.2 To engage CSOs and the Media in Public Engagement      | 2.3.3.2 Strengthen synergies between the Government, CSOs and the media | <ul> <li>2.3.4.2.1 CSOs to undertake advocacy for passage of Anti-corruption legislations.</li> <li>2.3.4.2.2 CSOs and media to provide awareness on NACS and OGP and support effective implementation of these initiatives.</li> <li>2.3.4.2.3 CSOs and media to create awareness and disseminate key findings and recommendations from CRAs and system study conducted on MDAs.</li> <li>2.3.4.2.4 CSOs to assist in civil education and research on Anti-corruption issues.</li> <li>2.3.4.2.5 Capacity development for media on investigative journalism.</li> <li>2.3.4.2.6 Capacity development for CSOs and Media on the use of info-graphics and other visuals for providing information and awareness about the fight against corruption.</li> <li>2.3.4.2.7 Formation of a coordinating group (CSOs, NOA and Media) for national awareness campaign and implementation of the awareness campaign.</li> </ul> | 2.3.5.2 CSOs, Media, ACAs, State Ministry of Information, NUJ, State FMOJ, State Anti-Corruption Agencies, Nigerian Guild of Editors(NGE), NOA, States Ministry of Budget & Planning and other relevant stakeholders | 2.3.6.2 Ongoing Quarterly Annually Annually Annually October, 2018 | 2.3.7.2 Approved budget of the implementing agency supported by Development Partners. |
|                   | 2.3.2.3 To increase the participation of the Non- State Actors | 2.3.3.3 Sensitize the Non-State actors on corruption                    | <ul> <li>2.3.4.3.1 Mobilize FBOs &amp; Community leaders to preach against corruption.</li> <li>2.3.4.3.2 Develop Public Traditional Partnership in the fight against corruption.</li> <li>2.3.4.3.3 Sensitization of Private entities and professional bodies on corruption.</li> </ul>   | 2.3.5.3 Christain Association of Nigeria (CAN), Nigerian Supreme Counsel for Islamic Affairs (NSCIA), National Council for Traditional Rulers in Nigeria (NCTRN) CSOs, SGF/SSG                                       | 2.3.6.3<br>Ongoing<br>January<br>2019<br>Ongoing                   | 2.3.7.3 Approved budget of the implementing agency supported by Development Partners. |

## **TECHNICAL OBJECTIVE 3: ETHICAL RE-ORIENTATION**

| Strategic<br>Goal  | Objective  | Strategy  | Key Activities  | Implementing<br>Agency   | Timeline   | Required Resources  |
|--|--|---|---|--|--|---|
| Goal   | nathoning the le   | gal and Instit  | cutional Framework for Ethical Re-oriental  | tion   |  |   |
| 3.1.1.1<br>Ethical<br>Rebirth and<br>National re-<br>orientation | 3.1.2.1 To develop policies to incentivize the participation of every sector of the society in Ethics and values initiatives by Government | 3.1.3.1 Effective implementati on of the National Ethics Policy | <ul> <li>3.1.4.1.1 Review of ICPC's National Ethics Policy.</li> <li>3.1.4.1.2 Partnering with the AGF for the ratification and adoption of the Policy by Federal Executive Council.</li> <li>3.1.4.1.3 Public launch and presentation of the Policy.</li> <li>3.1.4.1.4 Sensitization of the stakeholders on the Ethics Policy.</li> <li>3.1.4.1.5 Full implementation of the Policy.</li> </ul> | 3.1.5.1 ICPC,<br>FMOJ, FMIC,<br>NOA, CBOS,<br>FBOS,<br>Traditional<br>rulers, Media,<br>CSOs including<br>Professional<br>Bodies, etc. | 3.1.6.1 July 2018  August 2018  September, 2018 Ongoing  Ongoing | Approved budget of the implementing agency supported by Development Partners.         |
|  | 3.1.2.2 To instill ethics and good moral values and integrity in ACAs, LEAs and Criminal Justice Sector                                    | training for<br>staff of<br>ACAs, LEAs                          | <ul> <li>3.1.4.2.1 Development or review of Codes of Ethics of the relevant organizations.</li> <li>3.1.4.2.2 Training on the National Ethics Policy.</li> <li>3.1.4.2.3 Training on the Code of Conduct for Public officers.</li> <li>3.1.4.2.4 Ethics training for the Criminal Justice sector</li> <li>3.1.4.2.5 Ethics training for Judicial officers and their support staff</li> </ul>      | 3.1.5.2<br>ACAs, LEAs,<br>NJC, NJI, Police<br>and Prisons<br>Training<br>Academies,<br>NBA,  | 3.1.6.2 July 2018 October 2018 Annually Annually Annually        | 3.1.7.2 Approved budget of the implementing agency supported by Development Partners. |



| Strategic<br>Goal  | Objective  | Strategy   | Key Activities   | Implementing Agency                                       | Timeline   | Required Resources  |
|--|--|--|--|---|--|---|
| Lovel 1: Stre  | nathening the le   | gal and Insti  | tutional Framework for Ethical Re-orienta  | tion  |  |   |
| 3.2.1.1<br>Ethical Rebirth and<br>National ReOrientation | 3.2.2.1 Instill ethics, good moral values and integrity in governance and service delivery | 3.2.3.1<br>Quarterly<br>ethics<br>training for<br>staff of the<br>MDAs       | <ul> <li>3.2.4.1.1 Development or review of codes of ethics of the MDAs.</li> <li>3.2.4.1.2 Training on the code of conduct for public officers.</li> <li>3.2.4.1.3 Ethics training for MDAs staff.</li> <li>3.2.4.1.4 Training on National Ethics Policy.</li> </ul>  | 3.2.5.1 MDAs,<br>OHCSF, BPSR,<br>CCB, ICPC,<br>ACTUS      | 3.2.6.1 July 2018  Quarterly  Quarterly  Annually  | Approved budget of the implementing agency supported by Development Partners. |
|  | 3.2.2.2 To introduce ethics and moral values from the cradle.                              | 3.2.3.2 Identify and promote National values as core values for the society. | <ul> <li>3.2.4.2.1 Review of the National Values Curriculum to identify gaps.</li> <li>3.2.4.2.2 Conduct assessment of the status of both the content and availability for different levels of education and challenges to previous implementation.</li> <li>3.2.4.2.3 Develop new textbooks and teaching aids.</li> <li>3.2.4.2.4 Train the teachers in the use of the resource materials.</li> <li>3.2.4.2.5 Deploy the materials to all levels of educational systems.</li> </ul> | 3.2.5.2 FME, ICPC, NUT, UBEC, NTI, NERDC, NUC, MBTE, NCCE | January 2019 February – August 2019 September 2019 | Approved budget of the implementing agency supported by Development Partners. |



| Strategic<br>Goal   | Objective  | Strategy   | Key Activities  | Implementing Agency  | Timeline   | Required Resources  |
|---|--|--|---|--|--|---|
| Level 3: Mair   | nstreaming Anti  | -Corruption Pr   | inciples into Sub-National Public Administ  | ration   |  |   |
| 3.3.1.1 Improved Ethical standard in the sub- National levels | 3.3.2.1 To establish ethical standard and improve those that exist | 3.3.3.1 Replicate the initiatives of the Federal level | <ul> <li>3.3.4.1.1 Adoption and implementation of the Ethics Policy.</li> <li>3.3.4.1.2 Development or review of Codes of Ethics for state MDAs and LG employees.</li> <li>3.3.4.1.3 Ethics training for State MDAs and Local Government staff.</li> <li>3.3.4.1.4 Introduction of National values curriculum into all levels of the educational system at the State-owned schools.</li> <li>3.3.4.1.5 Full implementation of ICPC/LG Integrity Initiative and Integrity Guide for Youth Corps Members.</li> <li>3.3.4.1.6 CSOs and Media to create awareness of the policy.</li> <li>3.3.4.1.7 Development or review and implementation of CSOs and Media codes of Ethics.</li> <li>3.3.4.1.8 Implementation of the Policy at all sectors of the society.</li> </ul> | ICPC, States MOJ, MDAs, State Heads of Service, SSG, Nigerian Union of Local Government Employees, Chairmen LGAs, UBEB, State school Boards, State Ministry of Education, Ministry of Information and Culture, CSOs, Media, Private Sector, FBOs, Federal Ministry of Women and Social Development, Federal Ministry of Youth and Sports Development CBOs, Traditional rulers. | July 2018 Annually September 2019 October 2018 Ongoing July 2019 Ongoing | Approved budget of the implementing agency supported by Development Partners. |



**TECHNICAL OBJECTIVE 4: ENFORCEMENT AND SANCTIONS** 

| Strategic<br>Goals  | Objective   | Strategy  | Key Activities   | Implementing Agency  | Timeline  | Required Resources  |
|---|---|---|--|--|---|---|
| Level 1: Stre   | ngthening the l   | egal and Instit   | utional framework designed to prevent a  | nd combat corru  | ption throug  | h enforcement and   |
| <b>4.1.1.1</b> Improved Anti- Corruption enforcement and sanctions to deter | <b>4.1.2.1</b> To strengthen enforcement and sanction legislations.   | 4.1.3.1 Ensure the development and enhancement or amendment of existing                           | <b>4.1.4.1.1</b> Enact, repeal, amend and review relevant Anti-corruption laws for improved enforcement and sanctions such as Witness Protection and Whistleblowers Bills, Proceeds of Crimes Bill, Special Crimes Court Bills among others. <b>4.1.4.1.2</b> Implementation of the  | <b>4.1.5.1</b> FMOJ,<br>NASS, Judiciary,<br>Nigeria Police<br>Force, Nigeria<br>Prisons Service,<br>ACAs   | 4.1.6.1<br>Ongoing  | 4.1.7.1 Approved budget of the implementing agency supported by Development Partners. |
| corrupt<br>practices  |   | laws to<br>enhance<br>investigation   | Administration of the Criminal Justice Act (ACJA).   |  | Ongoing   |   |
|   |   | and<br>prosecution<br>of corruption<br>cases  | <b>4.1.4.1.3</b> FMOJ to develop model instrument (policies, regulations) to guide the States and other institutions towards effective implementation of the ACJA.   |  | September<br>2018   |   |
|   | oto   |   | <b>4.1.4.1.4</b> FMOJ to develop template for feedback mechanism for the Implementing Agencies.  |  | September<br>2018   |   |
|   | 4.1.2.2 To build the capacity of the relevant Agencies for effective investigation and prosecution of corruption cases. | 4.1.3.2 Continuous capacity development programs, provision of adequate resources and work tools. | <ul> <li>4.1.4.2.1</li> <li>Training on Management, Investigation and prosecution</li> <li>4.1.4.2.2 Training on handling of cases.</li> <li>4.1.4.2.3 Training of Judges/Prosecutors, Lawyers, Criminal Justice operators (MOJ, Police, prisons officers, judiciary) on the ACJA.</li> <li>4.1.4.2.4 Capacity development training for drafters of legal departments of FMOJ, NASS, Nigeria Law Reforms Commission on legislative review and drafting.</li> </ul> | 4.1.5.2 ACAs,<br>LEAs, Judiciary,<br>FMOJ, Nigeria<br>Law Reform<br>Commission,<br>NBA, NJC,<br>National, NASS,<br>FMF, National<br>Institute for<br>Legislative &<br>Democratic<br>Studies, | 4.1.6.2 Ongoing  Annually May- August 2018  Annually  October | 4.1.7.2 Approved budget of the implementing agency supported by Development Partners. |
|   |   |   | <b>4.1.4.2.5</b> Establish a fully equipped model statement taking rooms in police stations  | (NILDS), Justice<br>Sector Reform  | 2018  |   |



| Strategic<br>Goals        | Objective  | Strategy  | Key Activities   | Implementing Agency   | Timeline   | Required Resources   |
|---------------------------|--|---|--|---|--|--|
| Level 1: Str<br>sanctions | engthening the le  | gal and Instit  | utional framework designed to prevent ar   | nd combat corru   | ption throug   | h enforcement and  |
| Sanctions                 |  |   | and fully equipped witness support room in the designated courts.  4.1.4.2.6 Development of a case tracking/ management system within the Criminal justice institutions.  4.1.4.2.7 Development of a template for monitoring lawyers and training for court clerks on how to use the template.  4.1.4.2.8 Development of templates/frameworks for administering custody of detainees by the Police or other Security Agencies.  4.1.4.2.9 Develop and implement complaints and feedback mechanisms for users and victims  4.1.4.2.10 Training the Justice Sector Reform Team on the Administration of Criminal Justice Committee for effective implementation of ACJA.  4.1.4.2.11 Government to substantially increase the funding for the ACAs and the criminal justice sector | Team  | August 2018  August 2018  August 2018  August 2018  August 2018  August 2018  Annually |  |
|                           | <b>4.1.2.3</b> To improve the efficiency of adjudication and sanctioning | 4.1.3.3 Improving the functioning of the court processes and addressing key concerns of citizens in | <ul> <li>4.1.4.3.1 Objectivity, transparency and consideration of ethical criteria should be maintained in the appointment of Judges and Anti-corruption lawyers.</li> <li>4.1.4.3.2 Establishment of Special courts for Anti-corruption and related cases.</li> <li>4.1.4.3.3 Strengthening of Code of Conduct Tribunal. Expansion of the constitution of membership from three (3) to seven (7) and capacity building etc.</li> </ul>  | <b>4.1.5.3</b> ACAs,<br>LEAs, Judiciary,<br>FMOJ, NBA,<br>NJC. NASS,<br>State NASS. | 4.1.6.3<br>Ongoing<br>May 2019<br>October-<br>May 2019                                 | <b>4.1.7.3</b> Approved budget of the implementing agency supported by Development Partners. |



| Strategic<br>Goals     | Objective  | Strategy   | Key Activities   | Implementing Agency                             | Timeline                           | Required Resources  |
|------------------------|--|--|--|---|------------------------------------|---|
| Level 1: Stresanctions | engthening the le  | egal and Instit  | tutional framework designed to prevent a   |   | ption through                      | h enforcement and   |
|                        |  | the handling of corruption matters.  | <b>4.1.4.3.4</b> Automation of court processes. <b>4.1.4.3.5</b> Development and implementation of e-justice program.  |   | October 2018 October 2018          |   |
|                        |  |  | <b>4.1.4.3.6</b> Implementation of Sentencing Guidelines and corruption case management manual should be adopted and applied by courts at all levels   |   | July, 2018                         |   |
|                        |  |  | <b>4.1.4.3.7</b> NJC to review current judicial performance standards and mechanisms and   |   | July 2018                          |   |
|                        |  |  | close the identified gaps. <b>4.1.4.3.8</b> Establishment of an independent judicial performance assessment mechanism  |   | July 2018                          |   |
|                        |  |  | for increasing oversight of the judiciary. <b>4.1.4.3.9</b> Naming and shaming of corruption convicts.   |   | Quarterly                          |   |
|                        | <b>4.1.2.4</b> To conclude corruption  | 4.1.3.4<br>Create a<br>conducive   | <b>4.1.4.4.1</b> Lobby Media houses to participate by allocating slots for revisiting reporting of those corruption related issues.  | <b>4.1.5.4</b> ACAs, Judiciary, NBA, NJC, FMOJ, | <b>4.1.6.4</b> Ongoing             | <b>4.1.7.4</b> Approved budget of the implementing agency |
|                        | cases pending in the courts by 2019  | environment<br>for reporting<br>of corruption<br>related<br>cases.   | <b>4.1.4.4.2</b> Conduct a study to ascertain what causes delays or failures in corruption cases including profiling of the Judges and lawyers handling corruption cases and their antecedents. <b>4.1.4.4.3</b> Research and update the list of | Media, CSOs,                                    | July 2018                          | supported by<br>Development Partners                      |
|                        |  |  | high profile corruption cases that have lingered or stalled to serve as advocacy   |   | July 2018                          |   |
|                        | Part of the last o | interior in the control of the contr | reference. <b>4.1.4.4.4</b> Establishment of Online-Portal containing all corruption cases with full details of investigation reports, proof of  |   | September 2018, thereafter ongoing |   |



| Strategic<br>Goals        | Objective   | Strategy  | Key Activities   | Implementing Agency  | Timeline                         | Required Resources   |
|---------------------------|---|---|--|--|----------------------------------|--|
| Level 1: Str<br>sanctions | engthening the le   | egal and Insti  | tutional framework designed to prevent a   |  | ption throug                     | h enforcement and  |
|                           |   |   | evidence, disclosed witness(es), prosecution counsels and status of the cases.   |  |                                  |  |
|                           |   |   | <b>4.1.4.4.5</b> Prepare schedule of pending cases to present for special court sessions.  |  | July 2018                        |  |
|                           |   | 100   | <b>4.1.4.4.6</b> Organize special court sessions for timely resolution of corruption cases.  |  | May 2018-<br>January<br>2019     | Silvinia.  |
|                           |   |   | <b>4.1.4.4.7</b> Improve on timely hearing of corruption cases and apply maximum penalty sentences avoiding payment options.   |  | Ongoing                          |  |
|                           |   |   | <b>4.1.4.4.8</b> Devise mechanisms for protecting and rewarding of whistleblowers and witnesses to facilitate reporting and prosecution of corruption related incidents.   |  | July 2018                        |  |
|                           |   | WILL.   | <b>4.1.4.4.9</b> Courts to maintain transparency in prosecution of corruption cases.   |  | Ongoing                          |  |
|                           | <b>4.1.2.5</b> To improve synergy among ACAs, and the Criminal Justice Sector | <b>4.1.3.5</b> Strengthen cooperation and coordination of | <ul> <li>4.1.4.5.1 Implementation of the Nigerian Financial Intelligence Act</li> <li>4.1.4.5.2 Strengthening of NFIU through capacity building (Intelligence Management training etc.) and Resource support.</li> </ul> | <b>4.1.5.5</b> NFIU, IATT, Judiciary, Nigeria Prisons Service, NCC | <b>4.1.6.5</b> Ongoing July 2018 | <b>4.1.7.5</b> Approved budget of the implementing agency supported by Development Partners. |
|                           |   | enforcement<br>and<br>sanctions<br>actions<br>among the   | <ul> <li>4.1.4.5.3 Identification of areas of overlap and streamlining the functions of the concerned agencies.</li> <li>4.1.4.5.4 Development of a Joint Anti-Corruption and Criminal Justice platform for</li> </ul>   |  | July 2018 January 2019           |  |
|                           |   | ACAs and<br>Criminal<br>Justice<br>Sector                 | coordination, information sharing and monitoring and evaluation.   |  |                                  |  |



| Strategic<br>Goals   | Objective   | Strategy  | Key Activities  | Implementing Agency                        | Timeline  | Required Resources |
|--|---|---|---|--|---|--------------------|
| Level 2: Main  | streaming Anti-   | Corruption Pr   | inciples into Governance and Service deli   | verv                                       |   |                    |
| mproved enforcement and sanctions in governance and service delivery to deter corruption   | 4.2.3.1 Promote transparency and accountability in Public sector. | <b>4.2.4.1.1</b> Monitor the implementation of the Public Procurement Act 2007. <b>4.2.4.1.2</b> Establish mechanisms for | 4.2.5.1 BPP,<br>ICPC, MDAS, TC-<br>NACS, OGP<br>Secretariat,<br>OHCSF, BPSR<br>FMOJ, FIRS,<br>CCB   | 4.2.6.1<br>Ongoing<br>July 2018<br>Ongoing | <b>4.2.7.1</b> Approved budget of the implementing agency supported Development Partners. |                    |
|  | 410   |   | <b>4.2.4.1.4</b> BPP to make provisions for a register of business entities or organizations barred from government contracts.  |  | July 2018<br>and<br>subsequently<br>updated   |                    |
|  |   |   | <b>4.2.4.1.5</b> BPP to partner with Auditor-General of the Federation for more coordinated actions against procurement fraud.  |  | July 2018   |                    |
|  |   |   | <b>4.2.4.1.6</b> Enforce sanctions for MDAs that is in breach of compliance with establishment of ACTUs, ICPC's MDAs Ethics and compliance Scorecard, NACS, OGP, Freedom of Information requests etc. |  | Ongoing   |                    |
|  |   |   | <b>4.2.4.1.7</b> Enforce mandatory declaration of assets for MDAs, Political officers, NASS, Judges and their support staff.  |  | Ongoing   |                    |
|  |   |   | <b>4.2.4.1.8</b> Enforce sanctions for noncompliance with annual declaration of assets.   |  | Ongoing   |                    |
| Market State of the State of th |   |   | <b>4.2.4.1.9</b> FIRS to enforce mandatory verification of Tax Clearance Certificate, prosecution of forgery and non-compliance by MDAs.  |  | Ongoing   |                    |

| Strategic<br>Goal  | Objective  | Strategy  | Key Activities  | Implementing Agency  | Timeline   | Required Resources   |
|--|--|---|---|--|--|--|
| Level 3: Main  | streaming Anti-  | Corruption P  | rinciples into Sub-National Public Adminis  |  |  |  |
| 4.3.1.1 Improved enforcement and sanctions at the sub- national level to deter | <b>4.3.2.1</b> To ensure effective enforcement of anti-corruption measures | 4.3.3.1 Scale down anti- corruption initiatives to all levels | <ul> <li>4.3.4.1.1 Adoption and implementation of Administration of Criminal Justice Law.</li> <li>4.3.4.1.2 Training of the Justice Sector Reform Team and relevant stakeholders on Administration of Criminal Justice Law (ACJL) for effective implementation.</li> </ul> | 4.3.5.1 SJC,<br>Judiciary, MOJ,<br>OSGF, PPA,<br>States Public<br>Procurement<br>Agency, CSOs,<br>Media, Justice | 4.3.6.1<br>Ongoing<br>Ongoing                      | 4.3.7.1 Approved budget of the implementing agency supported by Development Partners.  |
| corruption   |  |   | <b>4.3.4.1.3</b> CSOs to create awareness and support effective adoption and implementation of NACS, OGP principles, FOIA, ACJA/ACJL.   | Sector Reform<br>Team.   | May-<br>October<br>2018,<br>thereafter<br>annually |  |
|  |  |   | <b>4.3.4.1.4</b> CSOs to review and update the research on high profile corruption cases hibernated or gone to sleep to catalyze public attention and priority  |  | August<br>2018                                     |  |
|  |  |   | <b>4.3.4.1.5</b> CSOs and Media to monitor all corruption cases especially high profile cases.  |  | Ongoing  |  |
|  |  | E. 20 (100H)  | <b>4.3.4.1.6</b> Implementation of Bank Employees etc (Declaration of Assets) Act and extension of application to other classes of persons through a Presidential Order.  | TAS.   | May 2019   | reasonade Lisage<br>FERR Eller   |
|  |  |   | <b>4.3.4.1.7</b> State Public Procurement Agencies to monitor the implementation of PPL and enforce sanctions against organizations that fail to comply with the provisions of the law.   |  | Ongoing  | A secondary of the seco |
|  |  |   | <b>4.3.4.1.8</b> Advocacy for the adoption of State Public Procurement Law and/or the establishment of the Procurement Agency in State(s).  | LANE   | Ongoing  |  |



| TECHNICAL | <b>OBJECTIVE 5:</b> | RECOVERY AND  | MANAGEMENT O | F PROCEEDS OF CRIME  |
|-----------|---------------------|---|--------------|----------------------|
|           |                     | Children Charles and Children Commission of the |              | THE STEED OF CITALIE |

| Strategic<br>Goal  | Objective  | Strategy   | MANAGEMENT OF PROCEEDS OF CRIME Key Activities   | Implementing Agency  | Timeline  | Required Resources   |
|--|--|--|--|--|---|--|
| Level 1: Stre  | engthening the L   | egal and Insti   | tutional Framework for Pacayon, and Ma   |  |   |  |
| 5.1.1.1 Improved recovery and management of Proceeds of Crime          | s.1.2.1 To ensure efficient and transparent management of recovered assets | Establishment<br>of an Asset<br>Management                 | 5.1.4.1.1 Review prevention policies of ACAs and LEAs with Asset Recovery mandate to identify overlapping mandates and find the solutions to them.  5.1.4.1.2 Passage and implementation of Proceeds of Crime Bill.  5.1.4.1.3 Building the capacity of Asset Recovery Management Agency and the Central Authority Unit (Non-Conviction based asset Forfeiture regime etc.).  5.1.4.1.4 Monthly publication of reports of recovered assets and utilization in at least three (3) National dailies and also electronic media. | 5.1.5.1  | October 2018  October 2018  October 2018  Monthly | 5.1.7.1 Approved budget of the implementing agency supported by Development Partners.                    |
|  |  |  | <ul> <li>5.1.4.1.5 Annual audit of the recovered assets account by the OAuGF.</li> <li>5.1.4.1.6 Implementation of the Mutual Legal Assistance Act to enhance the ability to recover proceeds of crime</li> </ul>  |  | Ongoing   |  |
| Level 2: Main  | streaming Anti-  | Corruption Pri   | nciples into Governance and Service Deliv  | verv   |   |  |
| <b>5.2.1.1</b> To improve recovery and management of proceeds of crime | To ensure efficient and transparent management of recovered                | To ensure the passage of the POC Bill and the establishmen | <ul> <li>5.2.4.1.1 Development of mechanisms for public asset management</li> <li>5.2.4.1.2 Establishment of public central register of beneficial owners of companies.</li> <li>5.2.4.1.3 Establishment of a Central Asset Data Base</li> </ul>   | <b>5.2.4.1</b> ARMU, FMOJ, CAC.  | <b>5.2.5.1</b> July 2018 July 2018 July 2018      | <b>5.2.6.1</b> Approved budget of the implementing agency supplemented by Development Partners' Support. |
|  |  |  | <b>5.2.4.1.4</b> Establishment of a Depository for Forfeiture Order.   | Asses, la constitución de la con | July 2018   |  |

| Strategic<br>Goal | Objective   | Strategy  | Key Activities   | Implementing Agency  | Timeline                              | Required Resources  |
|-------------------|---|---|--|--|---------------------------------------|---|
|                   | 5.3.2.1 To<br>ensure that<br>recovered<br>assets are<br>managed for<br>the good of the<br>Nigerian<br>people. | <b>5.3.3.1</b> Direct the use of recovered assets for | <b>5.3.4.1.1</b> CSOs and Media to monitor the management of recovered stolen assets to ensure that it put into proper use. <b>5.3.4.1.2</b> States and LGs to develop and enhance mechanisms for public asset management. | 5.3.5.1 CSOs,<br>Media, State<br>and Local<br>Government,<br>Private sectors,<br>the General<br>public | 5.3.6.1<br>Ongoing<br>October<br>2018 | 5.3.7.1 Approved budget of the implementing agency supplemented by Development Partners' Support. |

